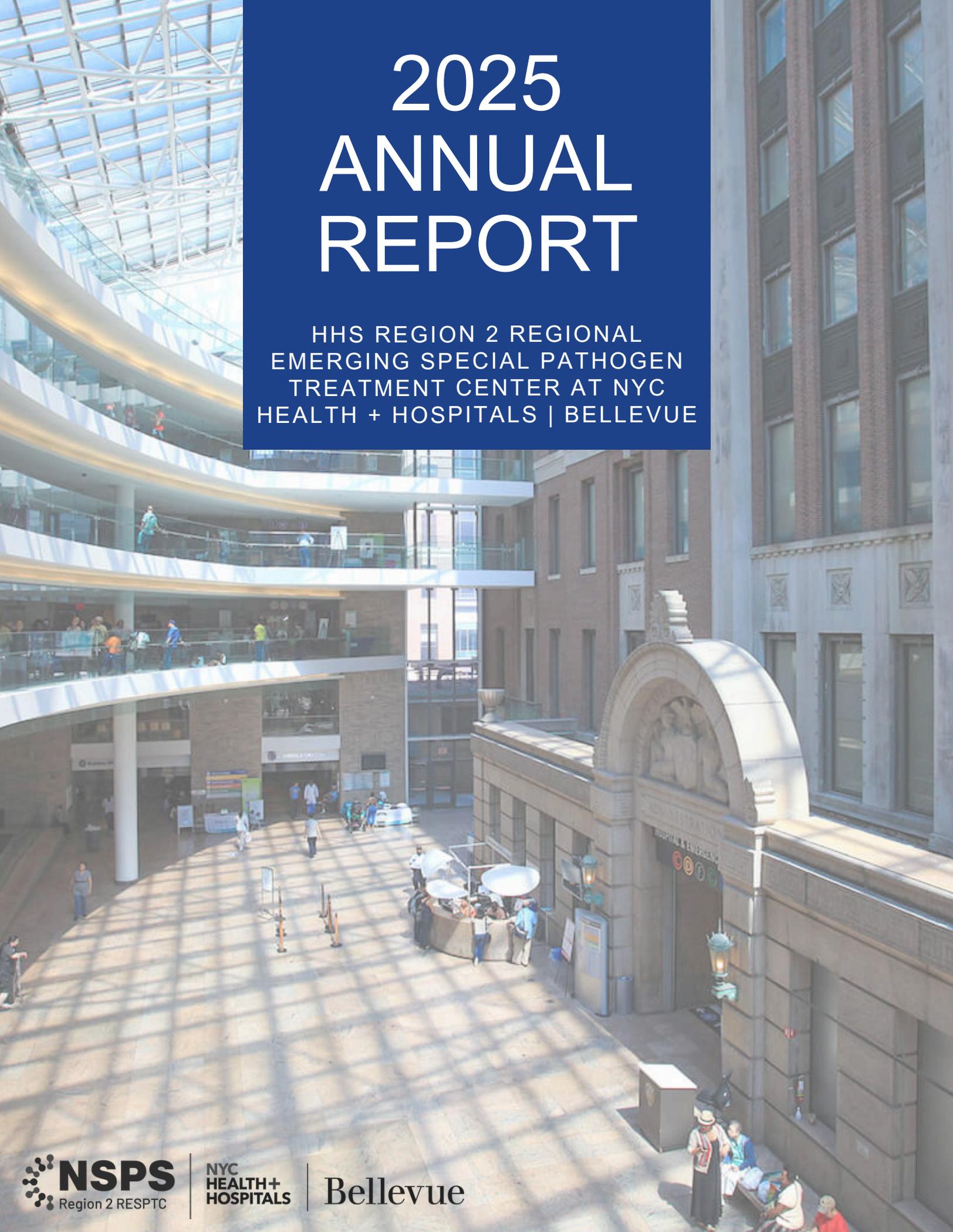


# 2025 ANNUAL REPORT

HHS REGION 2 REGIONAL  
EMERGING SPECIAL PATHOGEN  
TREATMENT CENTER AT NYC  
HEALTH + HOSPITALS | BELLEVUE



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*Dr. Eric Wei (CEO) and Erfan Karim (COO) at a signing ceremony for global special pathogen preparedness.*



*Dr. Amit Uppal (CMO) sharing his experience treating an Ebola patient. Watch the video [here](#).*



*Dr. Andrew Wallach (Ambulatory Care Chief) training healthcare workers on how to identify special pathogen patients.*



*Dr. Vikram Mukherjee (Special Pathogens Program Chief) training healthcare workers in New Jersey.*

# ABOUT US

The Region 2 National Special Pathogen System (NSPS) Level 1 Regional Emerging Special Pathogen Treatment Center (RESPTC) at NYC H + H | Bellevue **serves as the regional hub for special pathogen preparedness and response efforts in New York, New Jersey, Puerto Rico, and the U.S. Virgin Islands.** Having the **only active biocontainment unit in New York City** in 2025, the Region 2 RESPTC has the capability and capacity to **care for patients suspected of or confirmed with special pathogen.** This work supplement's the program's role as **one of three National Emerging Special Pathogens Training and Education Center (NETEC) institutions.** As New York City's flagship public safety-net hospital, NYC H+H | Bellevue is uniquely positioned to provide high-quality care for patients that need it the most.

# EXECUTIVE SUMMARY

In 2025, the R2RESPTC at NYC H+H | Bellevue maintained **advanced special pathogen patient care** capabilities, **led multiple exercises** to enhance readiness, partnered with public health, finalized regional response plans, **trained healthcare workers** from throughout the region, **built global partnerships,** and **published cutting-edge research.** Ultimately, the R2RESPTC created a more resilient HHS Region 2.

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HIGHLIGHT  
VIDEO

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# NYC H+H | BELLEVUE'S PREPAREDNESS

The R2RESPTC at NYC H+H | Bellevue's Special Pathogens Program **maintained the only active biocontainment unit in New York City in 2025**. This included maintaining and bolstering the space, equipment, policies/protocols, and staff expertise needed to treat patients suspected of or confirmed with special pathogens while protecting the healthcare workforce.

## EXPERTISE & STAFFING

The Special Pathogen Unit (SPU) is run by a **multidisciplinary team** of experts, including leaders from the Intensive Care Unit (ICU), Emergency Department (ED), Emergency Management, Infection Prevent & Control (IPC), Operations, Laboratory, Pediatrics, and more. Healthcare workers from a variety of departments are **trained regularly** on how to safely isolate and treat special pathogen patients. In 2025, the R2RESPTC **expanded the training program to add two new trainers** and streamlined collaboration with Environmental Services (EVS) workers to improve workforce safety. In 2026, the team will host a training session on how to conduct pediatric dialysis in the SPU.



NYC H+H/ Bellevue's Special Pathogen Unit

TRAINING ADDITIONAL RNS LED TO A

# 56%

INCREASE IN STAFFING CAPACITY

## EQUIPMENT & SPACE

The SPU has the capacity to treat up to two Viral Hemorrhagic Fever (VHF) or ten novel respiratory virus patients. The team **maintains a space that is ready to activate within an hour** of notification. This includes maintaining a stockpile of personal protective equipment (PPE) and specialized equipment that can be safely decontaminated after an activation. In 2025, the SPU bolstered capabilities by **adding a portable ultrasound unit** and a **new communications system** that will allow staff to more easily communicate about patient care while wearing full PPE.

## PROTOCOLS

The team **updated and created protocols** on how to treat special pathogen patients while protecting the workforce. This included a new protocol on how to safely allow family members to visit a special pathogen patient, making **Bellevue is the first RESPTC in the country with this protocol in place**.

# EXERCISES AND DRILLS

The R2RESPTC hosts **quarterly exercises and drills to maintain, practice, and enhance our special pathogen preparedness** and response capabilities.

# 40+

**ORGANIZATIONS ACROSS NEW YORK AND NEW JERSEY ENGAGED IN THE WORLD CUP TABLETOP EXERCISE**

## ACTIVATION TABLETOP

In the 3rd Quarter, the special pathogen team members **practiced the internal processes that occur before an SPU activation** through a tabletop exercise. Key team members discussed the steps before a special pathogen patient admission to refine coordination, collaboration, and decision making processes.



*Dr. Radu Postelnicu discussing an experimental drug with a patient actor.*

## WORLD CUP TABLETOP EXERCISE

The R2RESPTC joined the National Special Pathogen System's nationwide tabletop to **prepare the U.S. for special pathogen threats in advance of the 2026 World Cup.** The R2RESPTC facilitated a breakout room with **40+ organizations from across New Jersey and New York to discuss a special pathogen transport from near MetLife Stadium to NYC H+H | Bellevue's SPU.**



*Kendell Jones, RN leading a Just-in-Time-Training for staff before an exercise.*

## MBP-091 FULL-SCALE EXERCISE

Building on the 2023 MBP-134 tabletop, this exercise **tested Bellevue's ability to prepare for, receive, and administer an experimental therapeutic agent for a special pathogen patient.** Bellevue practiced requesting, receiving, and consenting processes for an experimental therapeutic, MBP-091 monoclonal antibody, for a Marburg Virus Disease patient. The team tested all notification and coordination pathways in real time with a patient actor and a real package shipment.

# TRANQUIL PASSPORT EXERCISE

The R2RESPTC joined the **HHS Administration for Strategic Preparedness and Response (ASPR) international Full Scale Exercise (FSE)** in June. This multiday exercise transported special pathogen patients using ASPR's new Portable Biocontainment Unit (PBCU) to five cities across the east coast. For Region 2, a **pediatric patient actor and his mother were transported by FDNY from LaGuardia Airport to NYC H+H | Bellevue's SPU**. This exercise allowed HHS Region 2 to practice multijurisdictional coordination, EMS transport processes for multiple patients, and SPU activation procedures.

## EXERCISE IMPACT

- **Tested the newly finalized HHS Region 2 High-Consequence Infectious Disease (HCID) Patient Transport Concept of Operations (CONOPs)**, including practicing multiple coordination calls involving a variety of federal and city agencies
- **Exercised new special pathogen patient transport capabilities**, including adding an alternate receiving airport site and transporting multiple patients
- **Practiced federal and regional communication and coordination channels** for international repatriations
- **Bolstered Bellevue's capability** to treat pediatric special pathogen patients
- **Tested the SPU's new communication system and patient visitation protocol**



*SPU Nurses treating a pediatric patient actor.*



*FDNY unloading patient actors from the plane at LaGuardia.*



*FDNY handing off the patient actors to Bellevue SPU nurses.*



*Bellevue's Emergency Management Director, Jory Gutsman, leading the HotWash.*

# REGIONAL PREPAREDNESS

As the special pathogen preparedness hub for HHS Region 2, the **R2RESPTC led special pathogen preparedness planning, training, technical assistance, and healthcare preparedness coordination** across New York, New Jersey, U.S. Virgin Islands, and Puerto Rico, including:

- **Distributing monthly outbreak updates** and resources to 1,250+ partners
- **Maintaining a Core Advisory Group** of 25+ experts
- **Sharing a resource repository** on [www.R2RESPTC.org](http://www.R2RESPTC.org)
- **Hosting webinars and in-person trainings** for the healthcare workforce
- **Providing technical assistance** to regional healthcare organizations
- **Creating regional response plans**
- **Bolstering partnerships** with public health, healthcare, EMS, laboratory, and federal organizations



*Dr. Mukherjee speaking to New Jersey Health Care Coalition members in February.*

## SPECIAL PATHOGEN RESPONSE TEAM (SPRT)

The R2RESPTC bolstered SPRT capabilities to ensure a **team of Advanced Practice Providers is ready to support all 11 NYC H+H facilities** for special pathogen activations.

## HCID TRANSPORT CONOPS

The R2RESPTC **finalized the HHS Region 2 HCID Patient Transport Concept of Operations (CONOPs)**. This plan will streamline future transport of HCID patients to protect communities from special pathogen threats. The Tranquil Passport FSE exercised the regional coordination plan.

**1250+** NEWSLETTER SUBSCRIBERS

**350+** WEBINAR ATTENDEES

**20+** TECHNICAL ASSISTANCE REQUESTS RESPONDED TO

**10+** EXTERNAL SPEAKING ENGAGEMENTS

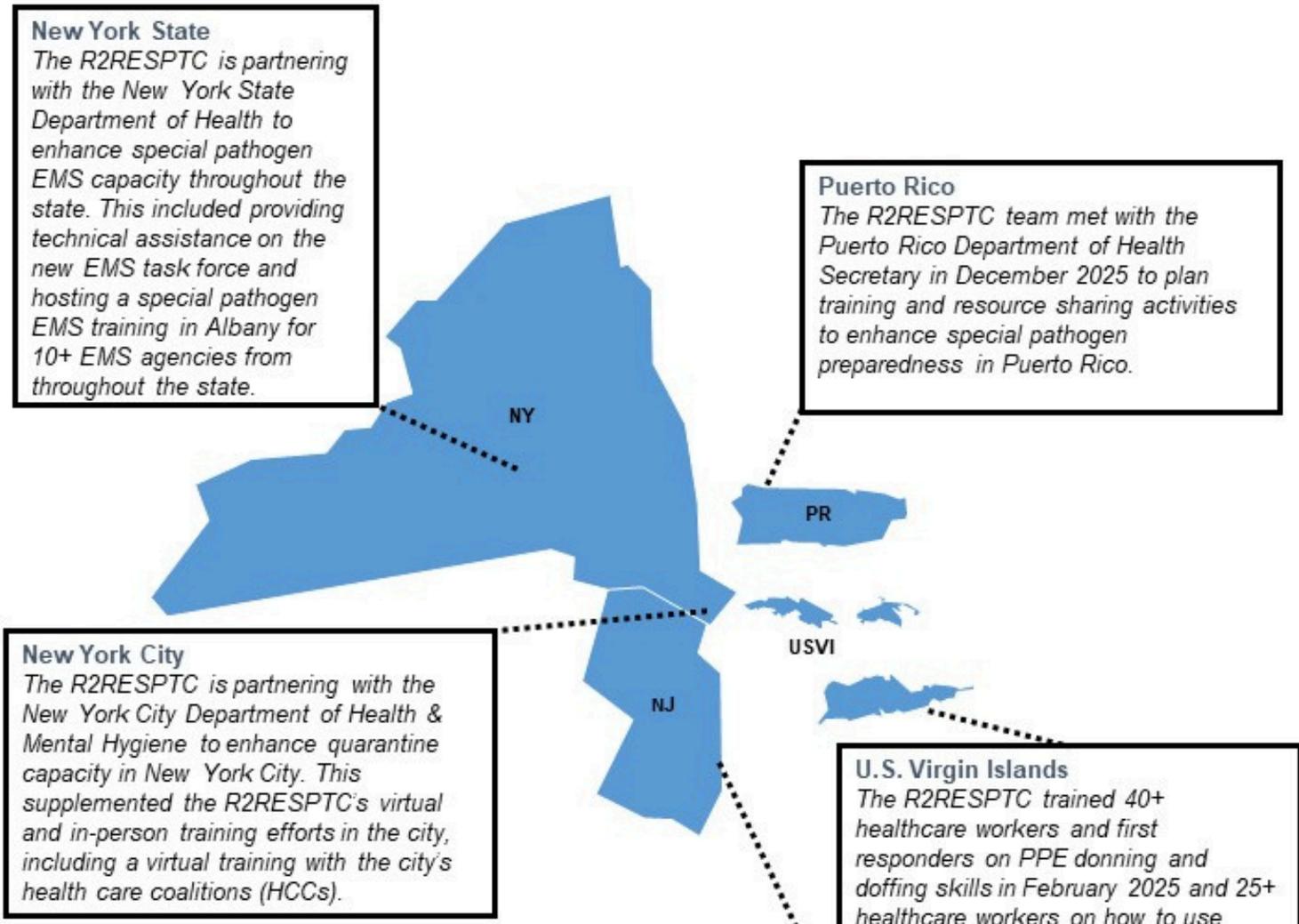
## PUBLIC HEALTH PARTNERSHIPS

The R2RESPTC **works closely with public health partners** in every HHS Region 2 jurisdiction, meeting regularly to align special pathogen preparedness efforts.

## NETEC PUBLIC HEALTH SURVEY

NETEC Public Health (PH) workgroup sent a survey to health departments across the U.S. to assess current PH HCID response capabilities. Results highlighted that health departments nationwide engage RESPTCs regularly and over 88% of jurisdictions have response plans. However, results indicated a need for sustained funding to better protect communities.

# CASE STUDIES BY JURISDICTION



### New York State

The R2RESPTC is partnering with the New York State Department of Health to enhance special pathogen EMS capacity throughout the state. This included providing technical assistance on the new EMS task force and hosting a special pathogen EMS training in Albany for 10+ EMS agencies from throughout the state.

### Puerto Rico

The R2RESPTC team met with the Puerto Rico Department of Health Secretary in December 2025 to plan training and resource sharing activities to enhance special pathogen preparedness in Puerto Rico.

### New York City

The R2RESPTC is partnering with the New York City Department of Health & Mental Hygiene to enhance quarantine capacity in New York City. This supplemented the R2RESPTC's virtual and in-person training efforts in the city, including a virtual training with the city's health care coalitions (HCCs).

### New Jersey

The R2RESPTC is partnering with New Jersey to prepare for the 2026 FIFA World Cup matches at MetLife arena. This included hosting a tabletop exercise discussing a special pathogen transport from a hospital near MetLife Arena to Bellevue. The R2RESPTC team also trained healthcare workers from 7+ organizations in-person in April on special pathogen response skills.

### U.S. Virgin Islands

The R2RESPTC trained 40+ healthcare workers and first responders on PPE donning and doffing skills in February 2025 and 25+ healthcare workers on how to use portable isolation pod technology in December 2025.



Mike Thompson, Administrative Director



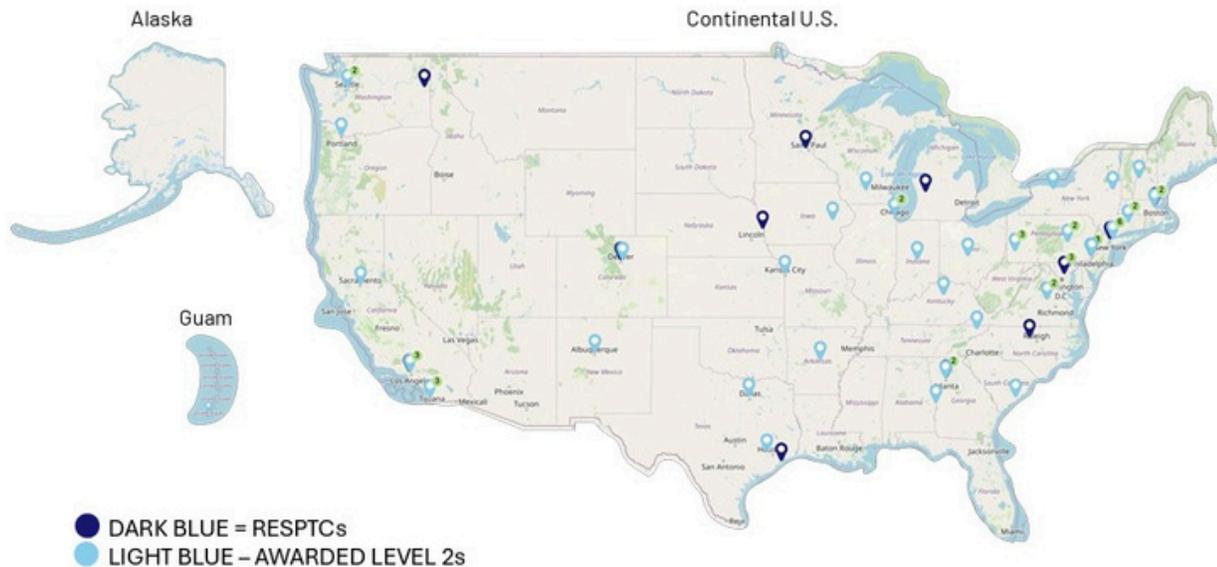
Laura Hillard, Director of Regional Preparedness



Dr. Erin McGuire, SPU Medical Director, training healthcare workers in New Jersey

# EXPANDING BIOCONTAINMENT CAPACITY NATIONWIDE

**NETEC, co-led by NYC H+H | Bellevue, awarded 54 new NSPS Level 2 Special Pathogen Treatment Centers (SPTCs) nationwide** in 2025 – significantly expanding the nation’s ability to safely isolate and treat patients suspected of or confirmed with special pathogens.



**Region 2 received the most applicants** and tied for the highest number of awards compared to other regions. The 10 Level 2 SPTC awardees include:

- Cooper University Hospital (New Jersey)
- Good Samaritan University Hospital (New York)
- NYC Health + Hospitals | Elmhurst (NYC)
- NYC Health + Hospitals | Harlem (NYC)
- NYC Health + Hospitals | Jacobi (NYC)
- Robert Wood Johnson University Hospital (New Jersey)
- Saratoga Hospital (New York)
- Schneider Regional Medical Center (USVI)
- Stony Brook University Hospital (New York)
- University of Rochester (New York)

As the Region 2 RESPTC, **Bellevue will provide training, resources, and technical assistance to support these facilities** and strengthen special pathogen preparedness across the region.

# REGIONAL TRAINING

The R2RESPTC offers free special pathogen preparedness trainings to healthcare workers throughout HHS Region 2 on how to safely treat patients suspected of special pathogens while protecting the workforce and the

# 500+

**HEALTHCARE WORKERS TRAINED ACROSS HHS REGION 2**

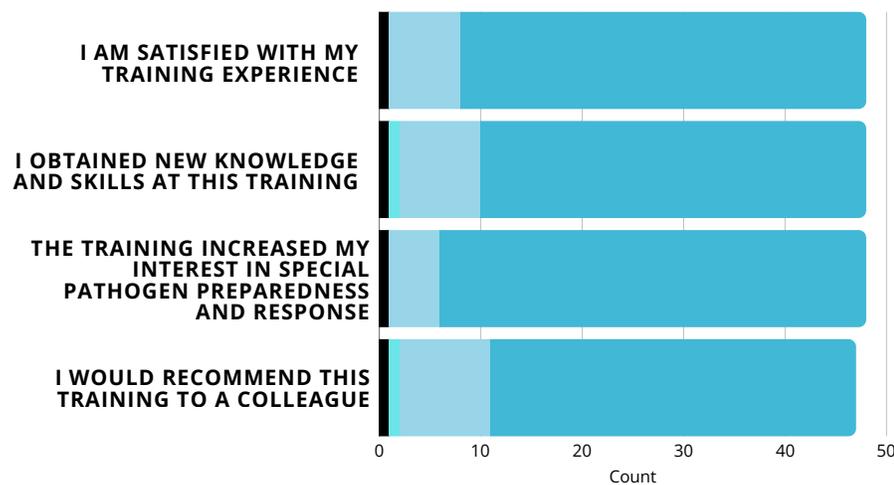
broader community. In 2025, the R2RESPTC hosted five large, multi-facility trainings in addition to providing individualized site-visits to facilities.

**Ultimately, 240+ healthcare workers were trained in-person in over 10 different regional locations in addition to the 250+ trained virtually.**

## IN-PERSON TRAINING EVALUATION RESULTS

48 trainees submitted survey feedback after their in-person session in 2025. **Over 97% of respondents strongly agreed or agreed that they were satisfied with their training.**

● Strongly Disagree (1) ● Disagree (2) ● Neutral (3)  
● Agree (4) ● Strongly Agree (5)



Trish Tennill, RN, Director of Nursing | Regional Training & Education

## TRAINING SPOTLIGHTS

### LABORATORY TRAINING

The R2RESPTC partnered with NETEC to **host the nation's first in-person special pathogen preparedness training for laboratorians.** The hybrid training taught **0+ attendees** on how to safely handle special pathogen specimens.



Florence Douyon, Associate Director of Microbiology

### EMS TRAINING

The R2RESPTC partnered with NETEC and NYSDOH on a training for **10+ EMS agencies from New York and New Jersey** on how to safely transport patients suspected of or confirmed with special pathogens.



### IDENTIFY, ISOLATE, INFORM WEBINAR

The R2RESPTC hosted a webinar for **140+ attendees** from a variety of facilities on safely treating patients suspected of special pathogens.

# INTERNATIONAL PARTNERSHIPS

Diseases don't respect borders, so the **R2RESPTC is committed to building global partnerships** that can enhance efforts to monitor, prepare for, and respond to special pathogen threats. The R2RESPTC **signed two international Memoranda of Understanding (MoU) this year** - signifying NYC H+H | Bellevue's first international partnerships. In addition, Bellevue hosted visitors from several other nations, provided technical assistance to hospitals in Rwanda and Toronto, and continued to build global partnerships for special pathogen preparedness.



## SOUTH KOREA NATIONAL MEDICAL CENTER

The R2RESPTC team **signed an MOU with South Korea's National Medical Center (NMC)** in April to establish an international partnership for special pathogen preparedness. Since then, the two teams **meet quarterly to share best practices** for high-level isolation unit (HLIU) management.

## JAPAN INSTITUTE OF HEALTH SECURITY

The R2RESPTC team **signed an MOU with Japan's Institute of Health Security (JIHS)** in June. This agreement established a partnership to share best practices and collaborate on special pathogen preparedness activities. The R2RESPTC team is **coauthoring a paper with JIHS and coordinating on several other projects** to build this global partnership.



## AN INTERNATIONAL PARTNERSHIP TO MONITOR OUTBREAKS

Dr. Justin Chan of the R2RESPTC team established a **global team between JIHS, New York University, and Toronto's University Health Network (UHN) to create a global outbreak list**. This list monitors sources from all three institutions to create a **comprehensive resource of all current high-consequence infectious disease outbreaks** globally. The resource includes information to help healthcare providers identify patients suspected of an HCID. The [outbreak list](#) is the **most popular resource distributed in the R2RESPTC's newsletter**, which is sent out to over a thousand partners every month.

# RESEARCH & PUBLICATIONS

Over the past few years, **the R2RESPTC built research capabilities** - including the ability to participate in clinical research, clinical trials, and experimental protocols - so the **program is ready to mount a nimble and robust response to special pathogen outbreaks**. This includes the ability to conduct observational studies, randomized controlled studies of patients confirmed with special pathogens, clinical outcomes evaluations, database analyses, expanded-access investigational new drug protocols, and research on special pathogen specimens through the SPU lab. Beyond Bellevue's Unit, close collaboration with external partners provides the opportunity to assess regional and national preparedness, including readiness at other hospitals.



*Anthony Lo Piccolo and Regan Britt presenting at the Preparedness & Recovery Institute*

## 2025 HIGHLIGHTS

### OBSERVATIONAL PROTOCOLS

Two special pathogen observational protocols have been approved and are ready for enrollment should Bellevue receive eligible patients.

### RESEARCH DRILLS

Three research protocols were drilled in 2025 including consenting a patient in the SPU, accessing expanded-access products, and pharmacy research protocols.

### MEDICAL COUNTER MEASURES

Bellevue remains the **only HHS Region 2 hospital with two expanded-access protocols for monoclonal antibodies MBP-134 for Ebola Virus Sudan Strain and MBP-091 for Marburg Virus**. Learning from a 2025 drill, the program can administer either of these monoclonal antibodies to eligible patients **as soon as 8 hours** after the initial request.

9

MANUSCRIPTS  
PUBLISHED

5

CONFERENCE  
PRESENTATIONS

3

NETEC RESEARCH  
COLLABORATIONS

## COMING SOON

The R2RESPTC has exciting plans for 2026. Five new studies are on their way, including a project to model H5N1 Avian Influenza cases and a study analyzing preparedness levels at healthcare facilities across HHS Region 2. In addition, four manuscripts are currently under peer-review and five additional manuscripts will be submitted for peer-review in the coming months

# ACKNOWLEDGEMENTS & 2026 PLANS

## 2026 PLANS

In 2026, the **R2RESPTC team will continue strengthening special pathogen preparedness efforts across the region as the greater NYC area hosts the 2026 FIFA World Cup matches at MetLife Stadium** which will draw spectators from across the globe. Planned 2026 activities include:

- **Training healthcare facilities near FIFA World Cup event sites** on how to identify and treat patients with special pathogens
- **Offering free secret shopper drills** to facilities across HHS Region 2
- **Onboarding ten new NSPS Level 2 SPTCs** to increase HLIU bed capacity in the region
- **Deploying the SPRT**, in partnership with NYCDOHMH, for at-home sample collection
- **Launching a Project ECHO virtual learning series** for regional partners

## ACKNOWLEDGMENTS

The accomplishments detailed in this report were made possible by the dedication of countless individuals and organizations. The Region 2 RESPTC extends its heartfelt gratitude to **U.S. Congress, HHS ASPR, NETEC, and NYC Health + Hospitals leadership** for their direction and support. The Region 2 RESPTC is grateful for the close partnership with the **NYCDOHMH and all Departments of Health in the Region**. Finally, the RESPTC is grateful for the dedication of countless **health care, public health, and EMS partners** for strengthening the resilience of HHS Region 2.

## THE TEAM

|                        |                       |                    |                      |
|------------------------|-----------------------|--------------------|----------------------|
| Margaret Aldrich       | Jory Guttsman         | Syra Madad         | Samara Soghoian      |
| Marie Betancourt       | Laura Hillard*        | Patience Mancho    | Patricia Ann Tennill |
| Justin Chan            | Jackie Iglesias       | Erin McGuire       | Mike Thompson*       |
| Sophia Diaz            | Jessica Jacobson      | Marie Moss         | Amit Uppal           |
| Maddie DiLorenzo       | Kendell Jones         | Vikram Mukherjee*  | Malik Waleed         |
| Florence Douyon        | Erfan Karim           | Samuel Olajubelo   | Andrew Wallach*      |
| Priya Dhagat           | Nang Kyaw (NYCDOHMH)* | Radu Postelnicu    | Eric Wei             |
| Susan Fallon           | Veronica Lavarro      | Logi Rajagopalan   | Keira Wickliffe      |
| Mary Foote (NYCDOHMH)* | Anthony Lo Piccolo    | Michelle Safferman |                      |

*\*Denotes a member of the R2RESPTC Steering Committee*

## CORE ADVISORY GROUP

|                  |                  |                  |                 |                 |
|------------------|------------------|------------------|-----------------|-----------------|
| Glenn Asaeda     | Ryan Cassidy     | Karen Fox        | Robert Marshall | Louis Sasso     |
| Melissa Bello    | Sandra Carpio    | Dario Gonzalez   | Noah Melamed    | Debra Sottolano |
| Robert Bristol   | Susan Donelan    | Tai Hunte-Caesar | Paritosh Prasad | Anne Sullivan   |
| Oneika Carpenter | Shirley Esquilin | Deborah Levine   | David Prezant   | Stephany Vento  |
|                  | Ellie Field      | Dan McCartan     | Rob Rascher     | Rebecca Werbel  |
|                  |                  | Brett McCormick  | Eddie Reyes     | Matt Wiley      |

# LINKS TO PUBLICATIONS & BLOG POSTS

## MANUSCRIPTS

- Malik W, Dosovitz S, Whitehouse J, Reza N, Khan S, Chan J. Delayed recognition of mpox on an inpatient psychiatric unit: a case report and investigation. *Antimicrob Steward Healthc Epidemiol.* 2025 Feb 11;5(1):e36. doi: 10.1017/ash.2025.3. PMID: 39950006; PMCID: PMC11822620. **Find it [here](#).**
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## BLOG POSTS & CASE STUDIES

- Arante, T., R2RESPTC | Special Pathogens Case Study: Incorporating Travel Screening into the Point of Entry Screening Section of the Electronic Medical Record. **Find it [here](#).**
- Foote, M., Kyaw, N., Dickey, N. | Preparedness in Motion: NYC's Tranquil Passport Exercise and the Road to the 2026 World Cup. **Find it [here](#).**